

## 2007 Car Assembly Plant Ranking By Vehicle Segment - Hours Per Vehicle (HPV)

PLANT	PRODUCTS	2007 ACTUAL PRODUCTION	2007 TOTAL HPV	PERCENT OVER BENCHMARK
<b>COMPACT NON-PREMIUM CONVENTIONAL</b>				
1. Chrysler Belvidere	Caliber	163,430	17.00	Benchmark
2. GM Lordstown	Cobalt, G5	280,452	18.12	7%
3. NUMMI Car	Corolla, Pontiac Vibe	249,565	18.79	11%
4. GM Spring Hill (plant idled Mar)	ION	27,502	19.16	13%
5. Toyota Cambridge North	Corolla	159,297	22.59	33%
6. GM Ramos Arizpe	Chevy	67,755	23.51	38%
7. Ford Wayne	Focus	191,116	24.59	45%
8. Toyota Cambridge North	Matrix	65,378	24.96	47%
<b>COMPACT NON-PREMIUM CONVENTIONAL AVERAGE</b>			<b>25.73</b>	<b>51%</b>
9. Volkswagen Puebla	Beetle Limo	40,124	35.39	108%
10. Volkswagen Puebla	Jetta A5	207,102	36.64	115%
11. Volkswagen Puebla	Jetta A4	69,550	44.07	159%
12. Volkswagen Puebla	Beetle Cabrio	26,752	48.52	185%
13. Volkswagen Puebla	Variant A5	66,038	53.83	217%
<b>COMPACT PREMIUM CONVENTIONAL</b>				
1. Ford Hermosillo	MKZ	36,437	20.78	Benchmark
<b>COMPACT PREMIUM CONVENTIONAL AVERAGE</b>			<b>24.83</b>	<b>19%</b>
2. GM Lansing Grand River	CTS	22,710	27.08	30%
3. GM Lansing Grand River	CTS (New)	33,224	27.73	33%
<b>COMPACT NON-PREMIUM CUV</b>				
1. Chrysler Belvidere	Compass, Patriot	169,647	17.18	Benchmark
2. CAMI	Equinox, Torrent, XL-7	178,254	17.59	2%
<b>COMPACT NON-PREMIUM CUV AVERAGE</b>			<b>20.55</b>	<b>20%</b>
3. GM Spring Hill (plant idled Mar)	VUE	16,929	22.99	34%
4. Chrysler Toluca	PT Cruiser	114,680	23.18	35%
5. GM Ramos Arizpe	HHR, Vue	170,902	24.99	45%
<b>COMPACT NON-PREMIUM UTILITY</b>				
1. Chrysler Toledo South	Wrangler, Wrangler Extended	156,716	13.57	Benchmark
<b>COMPACT NON-PREMIUM UTILITY AVERAGE</b>			<b>17.29</b>	<b>27%</b>
2. Ford Kansas City #1	Escape, Mariner, Mazda Tribute (includes Hybrid models)	267,895	17.72	31%
3. Chrysler Toledo North	Liberty	107,402	21.63	59%
<b>MIDSIZE NON-PREMIUM CONVENTIONAL</b>				
1. GM Oshawa #2	Grand Prix (ended Nov), LaCrosse	144,013	16.17	Benchmark
2. Toyota Georgetown #1	Camry	185,551	18.68	16%
3. Toyota Georgetown #2	Camry	172,527	18.70	16%
4. Hyundai Motor Manufacturing Alabama, LLC	Sonata	133,534	18.90	17%
5. GM Fairfax	Aura, Malibu	188,432	19.34	20%
6. Toyota Georgetown #2	Hybrid Camry	51,847	19.79	22%
<b>MIDSIZE NON-PREMIUM CONVENTIONAL AVERAGE</b>			<b>20.43</b>	<b>26%</b>
7. Ford Hermosillo	Fusion, Milan	213,458	20.78	28%
8. Chrysler Sterling Heights	Avenger, Sebring, Sebring Convertible	238,106	22.29	38%
9. Auto Alliance Int.	Mazda6	54,398	23.92	48%
10. GM Orion	G6, Malibu	153,416	26.74	65%
<b>MIDSIZE PREMIUM CONVENTIONAL</b>				
1. GM Lansing Grand River	STS	18,836	27.94	Benchmark
<b>MIDSIZE NON-PREMIUM SPORTS CAR</b>				
1. GM Oshawa #1	Monte Carlo (ended Jun)	10,889	15.18	Benchmark
2. Toyota Georgetown #2	Solara	28,479	18.15	20%
<b>MIDSIZE NON-PREMIUM SPORTS CAR AVERAGE</b>			<b>21.43</b>	<b>41%</b>

PLANT	PRODUCTS	2007 ACTUAL PRODUCTION	2007 TOTAL HPV	PERCENT OVER BENCHMARK
3. Auto Alliance Int.	Mustang	144,481	22.54	48%
<b>MIDSIZE PREMIUM SPORTS CAR</b>				
1. GM Bowling Green	Corvette, XLR	37,940	42.09	Benchmark
<b>MIDSIZE NON-PREMIUM CUV</b>				
1. Hyundai Motor Manufacturing Alabama, LLC	Santa Fe	116,985	22.58	Benchmark
2. GM Ramos Arizpe	Rendezvous (ended Jan)	5	24.99	11%
3. Ford Chicago	Taurus X	37,846	25.85	14%
<b>MIDSIZE NON-PREMIUM CUV AVERAGE</b>			<b>26.01</b>	<b>15%</b>
4. Chrysler Windsor	Pacifica	48,722	26.19	16%
5. Ford Oakville	Edge	168,793	28.37	26%
<b>MIDSIZE PREMIUM CUV</b>				
1. Ford Oakville	MKX	47,694	28.37	Benchmark
<b>MIDSIZE PREMIUM CUV AVERAGE</b>			<b>28.40</b>	<b>0%</b>
2. GM Lansing Grand River	SRX	24,474	28.46	0%
<b>MIDSIZE NON-PREMIUM PICKUP</b>				
1. Ford Twin Cities	Mazda B-Series, Ranger	104,146	19.06	Benchmark
2. NUMMI Truck	Tacoma	158,446	19.22	1%
3. GM Shreveport	Canyon, Colorado, Isuzu I-Series	112,637	20.04	5%
<b>MIDSIZE NON-PREMIUM PICKUP AVERAGE</b>			<b>20.33</b>	<b>7%</b>
4. Ford Louisville	Explorer Sport Trac	29,486	23.98	26%
5. Chrysler Warren	Raider	3,812	24.15	27%
6. Chrysler Warren	Dakota	55,884	24.19	27%
<b>MIDSIZE NON-PREMIUM VAN</b>				
1. GM Doraville	Montana SV6, Relay (ended Jan), Terraza (ended Jun), Uplander Caravan, Grand Caravan, Town &	110,265	22.54	Benchmark
2. Chrysler Windsor	Country	212,865	22.68	1%
3. Toyota Princeton East	Sienna	159,453	24.06	7%
<b>MIDSIZE NON-PREMIUM VAN AVERAGE</b>			<b>24.40</b>	<b>8%</b>
4. Chrysler St. Louis South	Caravan, Cargo Van (ended May), Grand Caravan, Town & Country	138,240	28.93	28%
<b>MIDSIZE NON-PREMIUM UTILITY</b>				
1. Chrysler Jefferson North	Grand Cherokee	127,541	17.94	Benchmark
2. GM Moraine	Ascender, Envoy, Rainier, Trailblazer	203,260	19.69	10%
3. Chrysler Jefferson North	Commander	58,749	20.27	13%
<b>MIDSIZE NON-PREMIUM UTILITY AVERAGE</b>			<b>20.56</b>	<b>15%</b>
4. Ford Louisville	Explorer, Mountaineer	157,191	21.25	18%
5. Chrysler Toledo North	Nitro	113,793	21.73	21%
6. GM Shreveport	Hummer H3	49,242	26.33	47%
<b>MIDSIZE PREMIUM UTILITY</b>				
1. GM Moraine	Saab 9-7x	5,476	19.69	Benchmark
<b>LARGE NON-PREMIUM CONVENTIONAL</b>				
1. GM Oshawa #1	Impala	315,114	15.18	Benchmark
2. Chrysler Brampton	300, Charger, Magnum	273,286	18.78	24%
<b>LARGE NON-PREMIUM CONVENTIONAL AVERAGE</b>			<b>19.14</b>	<b>26%</b>
3. Toyota Georgetown #1	Avalon	76,186	19.62	29%
4. Ford St. Thomas	Crown Victoria, Grand Marquis	124,230	22.98	51%
5. Ford Chicago	Sable, Taurus	92,666	23.47	55%
6. GM Detroit-Hamtramck	Lucerne	81,217	24.49	61%

PLANT	PRODUCTS	2007 ACTUAL PRODUCTION	2007 TOTAL HPV	PERCENT OVER BENCHMARK
<b>LARGE PREMIUM CONVENTIONAL</b>				
1. GM Detroit-Hamtramck	DTS	52,226	24.49	Benchmark
<b>LARGE PREMIUM CONVENTIONAL AVERAGE</b>			<b>26.14</b>	<b>7%</b>
2. Ford Wixom (plant closed May)	Town Car	21,478	30.18	23%
<b>LARGE NON-PREMIUM PICKUP</b>				
1. Ford Norfolk (plant closed Jun)	F-Series	49,564	19.18	Benchmark
2. Ford Kansas City #2	F-Series	212,382	19.19	0%
3. GM Fort Wayne	Sierra, Silverado	248,055	20.51	7%
4. Ford Dearborn Truck	F-Series	225,940	21.54	12%
5. GM Oshawa Truck	Sierra, Silverado	316,082	21.55	12%
6. Chrysler Saltillo	Ram 3500 / 4500 / 5500 Series, Ram Cab, Ram Pickup	169,709	23.11	20%
7. Ford Kentucky	F-Series SuperDuty	305,548	23.54	23%
<b>LARGE NON-PREMIUM PICKUP AVERAGE</b>			<b>23.62</b>	<b>23%</b>
8. GM Pontiac Assembly Center	Sierra, Silverado	178,389	24.26	27%
9. Chrysler Warren	Ram Pickup	108,580	25.38	32%
10. Chrysler St. Louis North	Ram Pickup, Ram Pickup - HD	132,845	25.39	32%
11. GM Silao	Avalanche , Sierra , Silverado	154,710	27.45	43%
12. GM Flint	Sierra, Silverado	169,037	29.26	53%
13. Ford Cuautitlan Truck	F-Series, F-Series SuperDuty	38,009	29.77	55%
14. Toyota Princeton West	Tundra	101,503	31.92	66%
<b>LARGE PREMIUM PICKUP</b>				
1. Ford Dearborn Truck	Mark LT	9,312	21.54	Benchmark
<b>LARGE PREMIUM PICKUP AVERAGE</b>			<b>24.18</b>	<b>12%</b>
2. GM Silao	Escalade EXT	7,544	27.45	27%
<b>LARGE NON-PREMIUM UTILITY</b>				
1. GM Arlington	Suburban, Tahoe, Yukon, Yukon XL	131,157	22.61	Benchmark
2. GM Janesville	Suburban, Tahoe, Yukon, Yukon XL	182,616	23.53	4%
3. Chrysler Newark	Durango	48,315	24.28	7%
<b>LARGE NON-PREMIUM UTILITY AVERAGE</b>			<b>24.63</b>	<b>9%</b>
4. Ford Michigan Truck	Expedition	107,035	25.09	11%
5. GM Silao	Suburban	58,431	27.45	21%
6. Toyota Princeton West	Sequoia	23,519	36.05	59%
<b>LARGE PREMIUM UTILITY</b>				
1. GM Arlington	Escalade, Escalade ESV	54,313	22.61	Benchmark
<b>LARGE PREMIUM UTILITY AVERAGE</b>			<b>23.64</b>	<b>5%</b>
2. Chrysler Newark	Aspen	28,468	24.28	7%
3. Ford Michigan Truck	Navigator	26,161	25.09	11%
<b>LARGE NON-PREMIUM VAN</b>				
1. GM Wentzville	Express, Savana	154,460	22.87	Benchmark
<b>LARGE NON-PREMIUM VAN AVERAGE</b>			<b>24.68</b>	<b>8%</b>
2. Ford Ohio Assembly	Econoline	179,918	26.24	15%